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The LCI-UK Summit 2017

Lean Construction and the Long Term

The benefits of commitment and continuity

“Lean Construction and the Long Term”, the LCI-UK Summit 2017, will be held at the Matthew Boulton College of BMet on Thursday 26th October.

Dealing directly with the importance and benefits of sustained commitment to Lean and continuity of approach, as well as sharing genuine experience and advice on how to deal with the inevitable hiccups along the way, the LCI-UK Summit 2017 will feature a full programme of speakers and interactive small group sessions, and facilitate opportunities for both structured & informal networking throughout the day.

This year’s keynote speakers will be:

Digby Christian Director of Integrated Lean Project Delivery, Sutter Health

Anna Evans Construction Programme Director, PETP, Ministry of Justice
& **Jaimie Johnson** Head of Global Systems at Bryden Wood

James Elford Delivery Director, London Bridge Station, Costain Ltd

If you have a stake in the future of the UK construction industry you must be there, so **CLICK HERE** to book your place NOW.

Book now!

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Lean Construction and the Long Term

There is no alternative to a long-term commitment to Lean...

... short-term Lean is nothing more than an initiative, a fad or a fashion and will not only prove of little worth but worse still could permanently damage the concept of Lean for all those involved.

Long-term commitment to Lean, however, has been proven to deliver:

- Shorter scheme delivery times
- Lower costs
- Better safety
- Ability to win more work
- More predictable project and programme planning
- Improved Continuous Improvement culture

Of course, when embarking on Lean within an organisation, Senior Leadership must believe that it will be a journey of maturity that requires support and commitment, particularly in the early stages, to enable it to take root and grow. All too often insufficient support is provided, leading to slow and stuttering progress or even failure.

So, how can Senior Leaders provide the best climate for Lean to thrive in their organisation?

What are the critical features of a successful Lean deployment?

How can Leaders engage with their people to generate a systematic continuous improvement culture that delivers benefits?

These are the challenges facing Leaders who are often too busy winning work, reorganising their business or merging with other entities. Unless Lean is viewed with the same importance then its success will always be in jeopardy.

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The Programme

- 08:00 - 09.00 Registration, networking and breakfast**
(Bacon and sausage sandwiches, pastries, coffee & tea)
- 09:00 - 09.10 Launch address - Brian Swain**
Acting Chairman of LCI-UK
- 09.10 - 09.20 College address - Andrew Cleaves**
Principal and Chief Executive, Birmingham Metropolitan College
- 09.25 - 10.10 Keynote 1: Digby Christian**
Director of Integrated Lean Project Delivery, Sutter Health
Title TBC
- 10.10 - 10.40 Coffee break & networking**
- 10.40 - 11.20 Small Group Session 1**
- 11.30 - 12.05 Active networking**
- 12.15 - 13.00 Keynote 2:**
Anna Evans Construction Programme Director, PETP, Ministry of Justice
& **Jaimie Johnston** Head of Global Systems, Bryden Wood
Title TBC
- 13.00 - 13.40 Lunch**
- 13.40 - 14.20 Small Group Session 2**
- 14.30 - 15.10 Small Group Session 3**
- 15.10 - 15.40 Tea break**
- 15.40 - 16.25 Keynote 3: James Elford**
Delivery Director, London Bridge Station, Costain Ltd
Confronting the Chaos
- 16.25 - 16.30 Final questions and closing**
- 16.30 Close**

Please note:
the programme may
be subject to change.
For full details of the
Small Group Sessions,
[click here.](#)

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Keynote speaker

Digby Christian

Director of Integrated Lean Project Delivery, Sutter Health

From 2006 - 2007 Digby managed Sutter Health's very first Integrated Project Delivery (IPD) project, a Medical Office Building in Fairfield, California.

From 2007 - 2013 he managed the award-winning project to build the 130 bed, 230,000 sq.ft. Sutter Health Eden Medical Center: under budget, ahead of schedule, and with no compromises to Sutter's conditions of satisfaction - the first large complex project delivered under an IPD contract in the USA. That project introduced the concept of 'design for fabrication' to Sutter Health and created a workplace environment that allowed the team to push the limits of the possible with BIM in the project design phase.



He also had lead responsibility for re-negotiating \$2.7 Billion in IPD contracts and re-organizing the teams, processes and culture at the Van Ness and Geary Campus and St. Luke's Campuses projects in San Francisco, California. These two projects are currently 70% complete and on budget and on time and due to open in 2018 and 2019.

In 2014 he co-authored, then presented a paper on a new concept called Four-Phase Project Delivery at the International Group for Lean Construction conference in Oslo, Norway, which arose out of the learning of the prior seven years.

His current responsibilities are the development of an Expedited Project Delivery service line, and the training and mentoring of project delivery staff in the special skills needed to be successful in the integrated lean project delivery environment.

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Keynote speaker

Anna Evans

Construction Programme Director, PETP, Ministry of Justice

Anna Evans works for the Ministry of Justice as Design and Construction Programme Director for the Prison Estate Transformation Programme.

The role involves delivering a modern prison estate that supports the successful rehabilitation of the prison population - with all the benefits that has for reduced reoffending and the maintenance of rule of law. The current estate costs the tax-payer around £25,000 per year for each prison place – and some of the facilities are very outdated and unsuited to successful rehabilitation. Anna's role involves delivering the future estate in a way that provides a better environment for prisoners, visitors, staff – all whilst ensuring lower 'whole of life' estate running costs.



Anna is also the deputy head of the project delivery profession at the Ministry of Justice (MoJ), which involves driving up project delivery capability across the MoJ in support of the departmental project community and wider Government Project Delivery profession.

Prior to her current role Anna worked, for four years, at the EFA as Regional Project Director, leading on the delivery of new school projects. Managing a multi-disciplinary team to deliver 31 design and build projects across the North East, with a total value of circa £250m. Anna moved to the EFA after spending four years as Head of Property and Projects for the National Museum of Science and Industry, where she led a department of around 50 people to manage the estates across all the sites (National Science Museum, London and Oxford, National Railway Museum, National Media Museum and Museum of Science and Industry, Manchester) and to deliver a wide range of projects from national film events to new internet gallery and including the refurbishment of the Flying Scotsman.

Prior to her four years in the museum sector, Anna spent twenty years in local government, initially as a building surveyor and for the majority of the time in Education, developing and delivering capital projects within the City of York, where she led a project delivery team of around 20.

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Keynote speaker

Jaimie Johnson

Head of Global Systems at Bryden Wood

Having joined Bryden Wood shortly after the practice's formation in 1995, Jaimie has a particular interest in the processes used to organise projects; controlling the flow of information and delivery to dramatically improve efficiency in design and construction.

These techniques have been implemented on a number of large projects such as London Heathrow Terminal 5, Terminal 2 and major frameworks for clients including GlaxoSmithKline, the Metropolitan Police Authority, London 2012 Olympics Athletes' Village and on the Circle rollout of private hospitals. Jaimie is currently leading a team in the design of the new prison estates transformation, a £1.2 billion programme for the Ministry of Justice, and developing the DfMA approach for their delivery.



Jaimie was a member of the UK Government Cabinet Office BIM Core Team, coordinating work packages relating to productivity and delivery, and was instrumental in delivering implementation strategies and early adopter projects in the public sector. He is now a part of the Digital Built Britain team and recently wrote the report 'Delivery Platforms for Government Assets: Creating a Marketplace for Manufactured Spaces'. This has been adopted by Digital Built Britain as the key articulation of HM Government's aspiration to adopt a more manufacturing-led approach to construction.

Jaimie is the Head of Global Systems at Bryden Wood – this includes both physical systems (design for manufacture and component build solutions for healthcare, education, aviation, pharmaceutical and infrastructure projects) and information systems (data analysis, digital delivery and BIM) for projects in the UK, Europe, Russia and Singapore.

Jaimie regularly talks at conferences in the UK and abroad on the subjects of BIM and modern methods of construction.

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Keynote speaker

James Elford

Delivery Director – London Bridge Station, Costain Ltd

James is the Delivery Director for one of the largest and most complex infrastructure projects in the country, leading the redevelopment of London Bridge Station with the mantra of 'Proudly working together, improving lives and serving London'. The project delivers a total re-build of the aging London Bridge station, with fifteen new platforms and a concourse the size of Wembley Stadium – it will significantly ease the flow of train services on the Thameslink route through Central London.

James has fifteen years experience working for Costain Ltd in some of the more challenging and diverse major projects in recent years – Grade 1 refurbishment, science research facilities, hospitals, train stations, all of which have required clear leadership and direction. His project management techniques to control the many legged beasts that major projects are have developed over the years and are being put to great use on the biggest challenge yet – the £1bn works at London Bridge.



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The Small Groups - Session 1

Delegates may choose to join one of these groups in session 1:

- **Standard Continuous flow in construction projects – the importance of practical experiments**
Arpa Training & Consultancy Rafaella Broft MSc, SCM Consultant
- **Long term Lean sustainability**
Bourton Group Rob Walley, Partner
- **MSM The Switch - a Lean application to major temporary works (traffic management)**
Carillion Dave Procter, Project Manager - Civil Engineering
- **Project Control Rooms for integrated deployment and collaborative problem solving**
Lean Construction International Brian Swain, Director & Mark Worrall, Director
- **Right First Time, Avoiding Rework**
Morgan Sindall Sally Keill, Perfect Delivery Manager & Kate McIntyre, Perfect Delivery Manager
- **Using Hoshin Kanri and Visual Management to help deploy a Lean strategy and monitor progress on a large Network Rail Programme**
Rubicon Wigzell Andrew Moore & Craig Wilkinson
- **Lean and the Design Process in Construction**
Sellafield David Adamson
- **Supplier Development from Performance Reviews to Supplier Clubs**
Skanska Jan Elfving
- **Last Planner System Path Clearing Approach**
Southampton Solent University Emmanuel Daniel, Lecturer

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The Small Groups - Session 2

Delegates may choose to join one of these groups in session 2:

- **A Lean and Agile approach to design and construction**
Statsbygg (Norway) Hans Thomas Holm, Project Director and
Atkins Global Per Roger Johansen, Project Manager & Sven Wertebach, Project Manager
- **Taking a value chain view of Business Performance Improvement**
Bourton Group Ken Powell, Partner
- **Delivering Design Through Lean Thinking**
Bouyges Stuart Heaysman, Design Director, London South East and
Turner and Townsend Suiko Darren Poultney, Principal Consultant
- **Highways England SMP Efficiency Team approach to improving Production**
Carillion Phil Goodlad, Production Lead
- **Highways England Lean Collaborative Research**
Highways England Lucia Fullalove, Lean Collaborative Research Project Manager and
Costain Andy Fielding, Project Manager
- **Make Ready in Lookahead Planning**
Nottingham Trent University
Paul Ebbs, Research Fellow and Christine Pasquire, Professor Lean Project Management
- **Using Hoshin Kanri and Visual Management to help deploy a Lean strategy and monitor progress on a large Network Rail Programme**
Rubicon Wigzell Andrew Moore & Craig Wilkinson
- **Using Lean / Six Sigma to improve back office processes in a maintenance & construction environment**
Skanska Charlotta Trimby, Operational Excellence Leader, and Keiron Kimbley-Brown, Lean Practitioner

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The Small Groups - Session 3

Delegates may choose to join one of these groups in session 3:

- **The use of technology to drive improvements in the future**
Bourton Group Arran McDonald, Senior Consultant
- **The Value of Leadership buy in, contributing to the success of Lean on A1L2B**
Carillion Darren Ruane, Senior Operational Excellence Manager at Carillion
- **East Midlands Airport - How Lean enabled a project to be undertaken in 7 weekend possessions, with high penalties for failure!**
Colas Simon Dowling, Airfields Business Manager
- **Does Organisational Lean Maturity lead to improved project performance?**
Highways England Stephen Greenhalgh, Lean Technical Manager
- **Practical Collaboration on construction projects**
Lean Construction International Brian Swain, Director & Mark Worrall, Director
- **Right First Time, Avoiding Rework**
Morgan Sindall Sally Keill, Perfect Delivery Manager & Kate McIntyre, Perfect Delivery Manager
- **Using Hoshin Kanri and Visual Management to help deploy a Lean strategy and monitor progress on a large Network Rail Programme**
Rubicon Wigzell Andrew Moore & Craig Wilkinson
- **Creating information flow to deliver a successful project**
Turner and Townsend Suiko Ben Morgan, Principal Consultant
- **Line of Balance - a different approach to production planning**
University of Huddersfield Clarissa Biotto, PhD Researcher and Jacobs Bruno Mota, Lean Consultant

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College address

Andrew Cleaves

Principal and Chief Executive, Birmingham Metropolitan College

Andrew took up his post as Principal and Chief Executive of BMet in May 2014. He is committed to driving educational and employment outcomes for all students by strengthening links with the businesses and communities the college serves. BMet is one of the largest and most diverse colleges in the country, serving over 25000 students each year, with locations across the West Midlands.

He is a director of the Greater Birmingham and Solihull Local Enterprise Partnership, where he is lead for skills, working to improve employability, increasing the numbers of people in work and improving delivery and quality of skills provision and integration with employers. Along with chairing the LEP Enterprise and Skills Board, Andrew sits on the board of Birmingham City University. He has taken an active role with other organisations including the formation of the National College for High Speed Rail and chairing the Steering Group of Midlands Connect.

Andrew has over 20 years' experience in industry, latterly as managing director of National Express' international division, having formerly run its Birmingham-based UK Coach business, leading it to record profits and customer satisfaction. Andrew previously spent 12 years in commercial roles at Tube Lines, managing the public private partnership with Transport for London for infrastructure and maintenance of the Tube. He was part of the team which invested £10m on a training school for engineering Apprenticeships for its workforce.



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Booking information

Spaces at the LCI-UK Summit 2017 are strictly limited, so...

... BOOK NOW to guarantee your place!

For 2017 the ticket price has been held at **£295.00** plus VAT per person, though LCI-UK members get a 10% discount, taking the cost down to **£265.00** plus VAT.*

[Click here](#) to visit the Summit registration site, where you can find out more, book your place and pay by credit card.

* If you are an LCI-UK member and you have not yet received your discount code please contact us.

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Training Day

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Developing Lean Expertise

The LCI-UK

Lean Construction Training Day

Wednesday 25th October 2017

The LCI-UK Training Day 2017, at the Matthew Boulton College of BMet, will be a day of intensive workshops designed to increase your knowledge and experience of implementing Lean in construction.

The workshops are offered by Lean practitioners with many years' experience in the industry.

The emphasis in all the workshops is on the practical application of Lean, with each facilitator sharing case studies and examples from the field. The workshops are interactive and will focus on equipping you with tips, ideas and starting points for introducing or implementing Lean more comprehensively in your organisation and supply chain.

If you are a Lean novice we recommend that you select the Introduction to Lean Construction workshops. If you already have some understanding of Lean, however, and would like to increase your knowledge and experience in specific aspects, there is a wide range of workshops to choose from.

We look forward to welcoming you to a day of learning, networking and new perspectives...

... so [click here](#) to book your place NOW!

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The LCI-UK Summit 2017

Pre-Summit Dinner

The LCI-UK Pre-Summit Dinner 2017 will take place at the Hotel LaTour, Birmingham on Wednesday 25th October.

Dinner
7.30pm

Pre-dinner
drinks
7pm

The pre-Summit dinner has always been an important part of the LCI-UK Summit, and a great opportunity to network with some of the major players and most innovative thinkers from the UK construction industry.

As in recent years, the 2017 dinner will be held at the Hotel LaTour, Albert Street, Birmingham B5 5JE, directly opposite the Matthew Boulton College of BMet, where the Summit is to be held, and the evening will start with a drinks reception at 7pm before dinner at 7.30pm.

The dinner, including wine, costs just £55 plus VAT (£66) per person, or £500 plus VAT (£600) for a table of ten.

In recent years the pre-Summit dinner has been greatly over-subscribed, so to make sure of your place...

... [click here](#) **NOW!**

The menu

- Starter** Cauliflower veloute with truffle oil *or* Smoked Salmon, classically dressed with capers and gherkins
- Main** Braised Blade of beef, fondant potato and port wine jus *or* Wild mushroom and brie tartlet, sweet red onions, basil oil
- Dessert** Bakewell tart with clotted cream
- Followed by** Coffee & Mints
- Wines** The Gourmet Shiraz, South Australia & Blackstone Winemaker's Select Chardonnay, Monterey County, USA

Please note:

During the booking process you will be given the opportunity to state any specific dietary requirements

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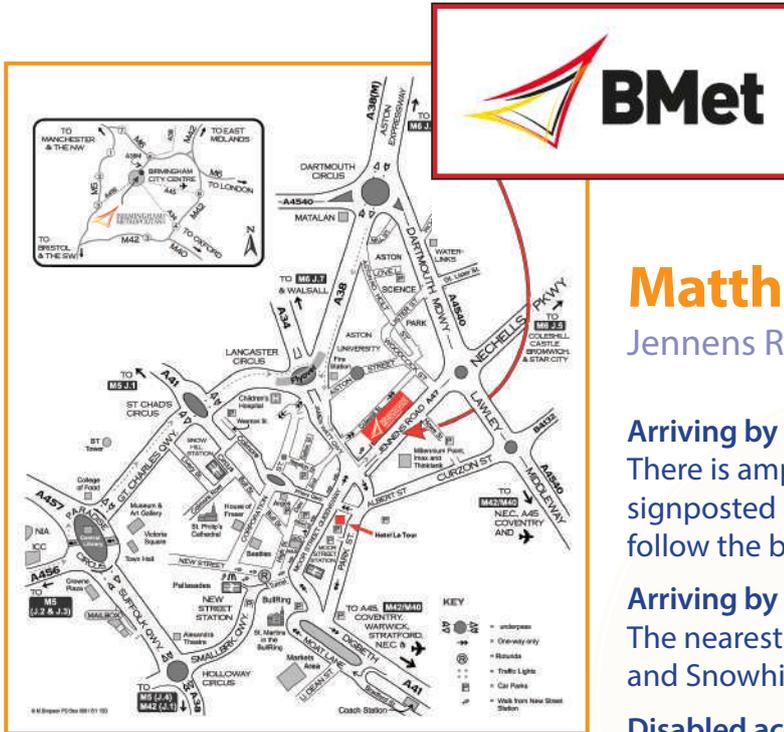
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Getting there



Matthew Boulton College

Jennens Road, Birmingham B4 7PS

Arriving by car

There is ample parking nearby at Millennium Point; signposted on all main routes into the city (simply follow the brown tourist signs).

Arriving by train

The nearest stations are Moor Street, New Street and Snowhill.

Disabled access

All areas of the college are accessible by wheelchair, and there are disabled toilet facilities on each level of the building.



The **Lean Construction Institute UK (LCI-UK)** is a charitable membership organisation supporting research into, and the dissemination of, Lean construction principles and best practice with a view to improving public sector construction.

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